



### Jacobo Rubinstein

## Professor at Instituto de Estudios Superiores de Administración (IESA).

#### Education

**Ph.D. in Infrastructure Planning and Management** Standford University. Stanford, CA-U.S. (1980-1982) Awarded the Academic Achievement Award from the American Water Works Association for best doctoral dissertation.

#### Master of Science in Civil Engineering

Standford University. Stanford, CA-U.S. (1978-1980) Worked as Teaching Assistant and as Research Assistant

#### **B.S. Civil Engineering**

Universidad Católica Andrés Bello. Caracas, Venezuela (1972-1977) Graduated with honors (Cum Laude) Awarded the Augusto León Award from the Venezuelan Society of Hydraulic Engineers for best thesis.

#### Academic experience

**Professor.** Instituto de Estudios Superiores en Administración (IESA). Caracas, Venezuela (1983-present)

Professor of Information Technology and Strategic Management for MBA program and Executive Education programs.

Professor of Digital Marketing and CRM courses for Executive Education programs.

**Professor.** Escuela Politécnica del Litoral. Guayaquil, Ecuador (2001-present)

Professor of e-marketing for Master programs.

Professor. IESE – Business School New York, USA 2012-present Professor of Internet-Based Business Models.





#### **Professional experience**

## Coordinator - Special Projects. Hudson Valley Cerebral Palsy Association. Paterson, NYC-U.S. (2004-2012)

- Coordinated the construction of a 71,000 sq ft \$12.5 million facility to house the programs provided by HVCPA to individuals who experience disabilities.

- Implemented a half-million dollar grant to set up a primary health care facility to provide access to primary health care to an estimated population of 15,000 individuals who are underserved, underinsured and uninsured. This project was financed through a grant provided by NYS Department of Health.

## Executive Director. Interfase C.A. Caracas, Venezuela (1992-2004) (2012-present)

- Management Consulting Firm focused on strategic use of technology.

- Responsible for reviewing and approving a \$ 48 million budget for Technology Capex for a large pharmaceutical retailer in Venezuela and Colombia.

- Developed the Strategic Technology Plan the largest privately held steel group in Venezuela. Subsequently lead the selection, negotiation and implementation of an Enterprise Resource Planning (ERP) system for the group.

- The project involved eight plants at different locations, 3000+ people impacted, three-year effort, \$ 2.5 million.

- Led the group responsible for the operation of the area dealing with the commercial claims of the Caracas water utility. More than 30.000 claims were resolved, with more than \$100 million recovered.

- Managed the tariff increases, allowing it to cover in three years up to 80% of its Operation and Maintenance costs with revenues from water sales (less than 20% prior to the implementation of the tariff).





- Designed Venezuela's water rate structure and coordinated the write up and approval of the law passed to bill water consumption by all water utilities in Venezuela.

## Senior Consultant. ARTHUR D. LITTLE, INC. Caracas, Venezuela & Cambridge, MA-U.S. (1987-1992)

- Managed the project to design and implement the Executive Information System for the Board of Directors of the second largest bank in Venezuela. Lead an 18-month Strategic Information Value Analysis to formulate technology long-term plan.

- Led the teams that designed and implemented the Corporate Information System for the two major paper mills and their subsidiaries in Venezuela. One-year effort - \$0.3 million.

- Assessed the operations of the Colombian and Bolivian branches of a medium sized bank from Brazil. The recommendations improved the coordination and more efficient business development of the bank's system with the international offices.

- Developed Power Info, a proprietary methodology to display top-management information. This methodology was added to the Strategic Information Value Analysis projects sold to banks, paper mills and manufacturing companies.

- Honored with the Presidential Award in Arthur D. Little for outstanding case-management.

# Member of Technical Missions. MULTILATERAL DEVELOPMENT INSTITUTIONS. Washington, DC-U.S. (1991-2004)

Participated in technical missions to evaluate policy and infrastructure projects in Colombia, Peru, Nicaragua, Mexico and Angola.





#### **Recent publications**

Haggadah for the Seder for Yom HaShoah. 2010 Public Clocks in New York- I. Manhattan. 2007. The Commuter's Guide to Time Travel. 2006. Tecnología de Información al Alcance de la Mano. 2005.